The Faculty Senate meeting for August 26 was called to order at 3:00 p.m. in the Roberts Room of Scholes Hall. Faculty Senate President Pamela Pyle presided.

ATTENDANCE

Guests Present: Allen Ernst, Adjunct Psychology; Loa Traxler, Museum Studies; Robert Delcampo, Anderson School of Management; Ken Imerman, Neurology; Wayne Thorpe, GPSA; Lisa Kuuttila, Science and Technology Center; Kevin Bacon, Perkins and Will; Tim Trujillo, DPS

APPROVAL OF THE AGENDA

The agenda was approved as written.

1. Approval of summarized minutes for April 22, 2014 meeting

The minutes were approved as written with no abstentions.

2. Posthumous Degree Request for Phillip D. Sisneros

Anderson School of Management Associate Dean Robert Delcampo presented the following request for a Posthumous Bachelor of Business Administration in Accounting for Phillip D. Sisneros. The request was approved by unanimous vote of the Faculty.
3. **Faculty Senate President’s Report and New Senator Orientation**

Faculty Senate President Pamela Pyle would like for this year to focus on the faculty to meet their needs. Faculty Senate President Pamela reported on the Board of Regent Adopt a College. Regent Koch attending the School of Architecture and Planning for a day to learn what the faculty does. Having each Regent visit a School or College on campus will help them know how to advocate for faculty. The next in line is the School of Engineering that has been assigned to Regent Fortner and Regent James to visit with the Anderson School of Management.

An evening called Faculty Focus is being planned for an hour and a half for Faculty to share their works to the public. Faculty Senate President Pamela Pyle met with Regent Hosmer he supports this event as well as the other Regents. Regent Hosmer will be attending a Faculty Senate meeting to meet with faculty this Academic year.

There is an issue with Faculty salaries. Faculty Senate President Pamela Pyle is hoping to do a peer review comparison. There is twenty Peer Institutions; Faculty Senate President Pamela Pyle will forward this list to the Faculty Senate.

A Health Benefits Task Force has been created to examine health benefits at the University to see what benefits packages could be better. The Task Force is chaired by Health Science Center Chancellor Paul Roth. The majority of the September 23, 2014 Faculty Senate meeting will be about health benefits. The Health Sciences Center Chancellor Paul Roth, UNM Health System Executive Physician-in-Chief Mike Richards and VEBA Board Chair Leslie Boni will be attending this meeting to report and answer questions regarding benefits.

Faculty Senate President Pamela Pyle encourages faculty to bring up issues, comments or concerns to her or at Faculty Senate meetings so they can be addressed.

**New Senator Orientation**

About two years ago Committee on Governance member Doug Fields created a new Faculty Senate structure. The new structure was created for communication to improve by removing one of the Councils, Faculty Life and Scholarly Support leaving five Councils: Academic Council, Athletic Council, Business Council, Health Sciences Center (HSC) Council and Research & Creative Works Council. The HSC Council is listed as one Council but they do have a HSC Policy Committee and HSC Curricula Committee. The Athletic Council is of one but is required by the National Collegiate Athletic Association (NCAA) that they have a compliance council.

The Faculty Senate Councils and Committees report to the Faculty Senate. The Faculty Senate, Academic Freedom and Tenure Committee and the Committee on Governance are voted on by the General (voting) Faculty.

4. **President’s Report**

President Frank reported on the following information.

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**Increased Internationalization is Key to Becoming a Destination University**

- **UNM2020 Vision:**
  - “UNM in 2020 continues to accelerate globally and act locally – leveraging an increased international student and faculty presence in ways that contribute to the most pressing global and local challenges of the time. Through deep connections to emerging and evolving economies, UNM has focused heavily in Latin America through international consortia with robust exchange programs. UNM is known as a university of the Americas – an ethnically and culturally-rich research university.”

- **UNM2020 Strategic Plan:**
  - “Increase international programming by 20% by 2015: Expanding existing global research and education programming is central to positioning UNM as a resource to the diverse interests of New Mexico, the nation, and the world.”
Different Flavors of International Initiatives Are Required to Achieve Our Goals

A Diverse Set of Partnerships is Key

- Undergrad Int’l Enrollment Strategy
  - Helps to offset the coming inflection point of traditional student enrollments
  - A strategy for colleges and departments to increase enrollments and generate additional revenues

- Facilitate Ins and Outs
  - Student exchange, faculty exchange, study abroad, etc.
5. **Provost’s Report**

There will be a Vice President for Research search this year, current Vice President for Research Mike Dougher is retiring but will Chair the Search Committee. There will be no Dean searches this year even though there are a couple of Interim Deans appointed. Dr. Mario Rivera has been appointed at the Interim Director for the School of Public Administration.

A Chair School is being created to help faculty become Chairs, current Chairs and incoming Chairs. This will be through the entire semester multiple days and times. There will be training for Administrators for the Chairs that are appointed.

The Office of the Provost is reviewing their responsibilities to be simplified in order to accommodate faculty and staff.

The Budget process has begun; there is $235 million dollars in new revenues this year meaning 4% across the board. This money will be spread out amongst scholarships, education etc. It is being discussed where the funds received will go toward at the University. There is about 24,000 students that the University needs to be able rely on a tuition increase in order to meet the goals of the University. Depending if the increase is approved, the funds will most likely fund financial aid and the remainder in Strategic Initiatives for programs, hires, compensation etc. It is being discussed if compensation is going to be the priority of the University.

Concluding the Provost’s report Faculty Senate President Pamela Pyle informed the Faculty Senate of results that Faculty Senator Witherington did from the Psychology Department to get feedback from faculty on how they were affected by the transfer of health benefits. Faculty Senate President Pamela Pyle requested for all Faculty Senators to send her their feedback from their constituents for it to be reported at the September 23, 2014 Faculty Senate meeting to UNM Health System Executive Physician-in-Chief Mike Richards and HSC Chancellor Paul Roth.
6. Vice President for Research Report

Vice President for Research Michael Dougher reported that the Office of the Vice President for Research is interested in adopting a property since sources of extra real funding is reducing. In an attempt to generate revenues for research it is being considered as an option for faculty and Industry. If Industry is interested in investing in some aspect of the research mission at the University one of the things that holds them back is uncertainty of intellectual property. When Industry is interested in the Universities discoveries they work with the Science Technology Center (STC) and negotiate a licensing arrangement. Industry that is investing in the research mission where Intellectual Property could be developed is reluctant to get involved in the investments if there is uncertainty about what happens with the IP. Some Universities have discovered that if they remove that uncertainty by a pre-negotiated agreement that they are most likely to invest. Vice President for Research Michael Dougher would like to offer an option to Industry that they can invest in research and they would pay an upfront fee of 10% of the investment or $25,000 and for that they would have exclusive rights to the Intellectual Property. If Industry would generate more than $10 million based on the Intellectual Property the University would receive 1% of the $10 million.

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1. POLICY STATEMENT
In order to encourage corporate funding of University research activities, and consistent with the terms of the Intellectual Property Policy, Faculty Handbook E-70, the Office of Research has determined that a for-profit corporate sponsor may elect to pre-negotiate the terms of an exclusive license for intellectual property generated by UNM creators pursuant to a sponsored research agreement. This program will be known as the Corporate IP Research Program (the “CIPR Program”), and the terms of that Program are set forth in Exhibit 1. Accordingly, it is the policy of the UNM Health Sciences Center that all employees (including faculty, staff, and students) at the UNM Health Sciences Center and each of its component units as defined in Regents Policy 3.4, who are creators as defined in Policy E-70 and who develop intellectual property pursuant to CIPR-sponsored research agreement, will work with sponsor to disclose, protect, and commercialize such intellectual property and share in royalties as provided below.

2. APPLICABILITY
This Policy applies to all faculty and staff at the UNM Health Sciences Center and each of its component units as defined in Regents Policy 3.4.

3. POLICY AUTHORITY
Richard L. Larson, M.D., Ph.D., Executive Vice Chancellor and Vice Chancellor for Research

4. IMPLEMENTATION PROCEDURES

4.1. Disclosures and Patent Applications. When UNM IP results from work under a CIPR agreement, then the Principal Investigator shall be responsible for ensuring disclosure of the intellectual property directly to the sponsor, with a copy of any documentation to the Office of Research. Such disclosures shall be made as soon as possible and at least within two months of creation. The Principal Investigator shall also cooperate with the sponsor’s legal representatives to file and protect such UNM IP.

4.2. Royalties. Royalties received by the University from commercialization (excluding upfront administrative fees) of UNM IP by the sponsor shall be divided as follows: Forty percent (40%) to be divided equally (unless otherwise unanimously agreed to and represented on the submitted invention disclosure form) among the creators, sixty percent (60%) to be invested and administered by the Office of Research.

5. POLICY CROSS-REFERENCES
Intellectual Property Policy, Faculty Handbook E-70

DOCUMENT APPROVAL & TRACKING
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<td>Legal (Required)</td>
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<td>Paul B. Roth, M.D., M.S., F.A.C.P., Chancellor for Health Sciences</td>
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CORPORATE IP RESEARCH PROGRAM

The following options for establishing intellectual property (IP) rights are available to for-profit entities interested in sponsoring research at the university. Option A was created to remove uncertainty and financial concerns that surround industry-funded research projects in a university setting.

**OPTION A**

Pre-pay 10% of sponsored research agreement (or $25,000 whichever is greater) as an administrative fee for exclusive, worldwide rights to all inventions arising from the research project, with the following pre-set terms:

- Sponsor manages all patenting activities and pays all costs associated with patent prosecution (collaborating with the university on patent claims).
- Sponsor pays 1% royalties on net sales when annual sales using IP exceed $20 million.
- No cap on royalties unless the invention improves on or re-exists product/processes (cap of $5 million).
- No annual minimums or other technology commercialization fees.
- No time limits or milestones.
- Sponsor is free to sublicense/cross license.
- University-owned background IP is not included, but requests for exceptions will be considered.
- Sponsor retains rights, free of charge, to use data arising from the research project.

**OPTION B**

- No upfront fees
- No pre-set royalties
- Sponsor and university, through STC UNM its technology transfer office, negotiate a royalty-bearing license once the IP is developed

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1 Option A is not available for research awards or sub-awards/subcontracts from government, non-profit, or other types of non-commercial sponsors, consortia agreements or awards for public service or testing.
2 This fee is calculated based on the entire project budget including standard university overhead fees that must be paid at the full federal research F&A rate.
3 The fee is applied based on funds obligated in the agreement. If the sponsor pays the $25,000 because the initial obligation of funds is < $250,000, they will not be charged the 10% on future obligations until after the $250,000 threshold in obligated funds is reached.
4 The fee is due within 30 days of billing. Failure to pay will result in the conversion from Option A to Option B.
5 If federal funding is used in part to develop the IP, the license will be subject to other terms such as performance milestones required to satisfy federal Bayh-Dole obligations.
CONSENT AGENDA TOPICS

7. **Summer degree candidates**
   
   The Summer 2014 Degree Candidates were approved by unanimous voice vote of the Faculty Senate.

8. **2014-2015 Faculty Senate Committee Appointments**
   
   The 2014-2015 Faculty Senate Committees appointments were approved by unanimous voice vote of the Faculty Senate.

AGENDA TOPICS

9. **Innovate ABQ**
   
   Perkins and Wills Representative Kevin Bacon reported on Innovate ABQ.
If you take the major research institutions and tech clusters that are being created, how do you take them and arrange them in a purposeful way with mixed use housing and amenities that attract talent but work for industry?

BRUCE KATZ /
Brooking Metropolitan Policy Program

GOALS + OBJECTIVES /
The Evolution of Research + Innovation
GOALS + OBJECTIVES / Creating a Research District

MIT University Park / Cambridge, MA

GOALS + OBJECTIVES / Creating a Research District

QRDC Research District / Doha, Qatar
PLANNING FRAMEWORK / Objectives

Leveraging both the assets of the city and the University, Innovate ABQ will be a catalyst for a new innovation economy in Albuquerque.
## Planning Framework / Site Assessment

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### Innovation ABQ / District
SITE 5. CENTRAL-BROADWAY

Bordering the downtown core but well-positioned this 5.4-acre site, the former home of Central Baptist Church at the corner of Central and Broadway, retained a somewhat tranquil setting and high foot traffic levels. The Central-Broadway site sits overlooking the redeveloped downtown Albuquerque urban core and the lively Broadway corridor with its hotels, restaurants, and entertainment venues. Positioned for a mixed-use development, the Central-Broadway site creates a landmark gateway to the City along the historic Route 66.
PLANNING FRAMEWORK /
Site Development Testing

PLANNING FRAMEWORK /
Innovate ABQ District
It is not the strongest of the species that survive, nor the most intelligent, but the one most responsive to change.

CHARLES DARWIN
MASTER PLAN / 
Principles / Livability

- It should be as easy as possible to live a rich and interactive life without relying on an automobile for the majority of one’s daily routine.
- We should have a highly functional system of moving people and goods.
- Development should be focused on the quality of the process, not just the speed at which these events unfold.
- Enhances retention of graduates and provides an environment for the creative class.

Livability is a strategy for creating a place where people want to live, and where they thrive as a result of living in this place.

MASTER PLAN / 
Principles / Accessibility

- Designing to accommodate as many people as possible as they all move through the city.
- Includes elements ranging from building access to transportation choices.
- Encourages systems that stimulate activity, and creates satisfaction with environment.

Simply put, accessibility is providing people with great options for getting around.
MASTER PLAN / Principles / Walkability

- Critical to the success of a community and to the health of its citizens.
- Consists of a highly connected system of streets that supports healthy lifestyles and reduces dependency on automobiles.
- Creates conditions that promote the exchange of ideas and success of the community.

MASTER PLAN / Principles / Adaptability

- Requires the existence of a framework into which components can be inserted, changed, modified and replaced with minimal impact.
- The framework should be permanent.
- Streets are the single most important element.
- Appropriately sized blocks to accommodate a variety of uses and ease of development.

The goal is to provide a lasting flexible system that will accommodate change long into the future with maximum efficiency.
MASTER PLAN / Principles / Sustainability

- We must align our actions with our goals.
- We should create a comprehensive strategy for creating better communities.
- We must constantly experiment and test.
- Courses can be modified to address alternative strategies, tactics, and components.

In highly complex processes simplicity and elegance are key to success.
DESIGN GUIDELINES
ACCOMMODATING FLEXIBILITY IN DEVELOPMENT

5.3.2. BUILDING PLACEMENT
All buildings are required to have a main entrance connecting to a public right of way.

Buildings located on an Urban Street shall be set back a minimum of 150 feet from the property line for use as a buffer zone.

Buildings located on a Non-Urban Street shall be set back a minimum of 100 feet from the property line for use as a buffer zone.

Structural elements shall be provided at all main buildings entrance to the front of the street.

FIGURE 5.2A BUILDING PLACEMENT DIAGRAM
URBAN AND NON-URBAN STREETS

FIGURE 5.2B BUILDING PLACEMENT DIAGRAM
FOR NON-URBAN STREETS ONLY

ACTIVE USE
STRUCTURAL PARKING
PRESERVES
PRESERVES
PRIMARY STREET
BUILDING MAIN ENTRANCE WITH SERVICE CONNECTION

ACTIVE USE
STRUCTURAL PARKING
PRESERVES
PRESERVES
PRIMARY STREET
BUILDING MAIN ENTRANCE WITH SERVICE CONNECTION
DESIGN GUIDELINES /
Development Guidelines / Research Buildings

DESIGN GUIDELINES /
Development Guidelines / Parcel Data
The goal is to make appropriate development as easy as possible to accomplish; removing roadblocks to doing the right thing.
PROCESS / Mapping & Analysis

EXISTING FACILITIES

Building infrastructure can become obsolete very quickly as needed technologies evolve and needs change. Flexibility is essential to accommodate future needs. Innovative solutions were developed that allow for future expansion without tearing down existing buildings. The hospital now has the capacity to meet current needs, while keeping future needs in mind. Building footprints are typically considered for expansion, while buildings that are three stories tall are considered for major renovation.

Today, over a quarter of St. John's facilities are over forty years old, and over half of the campus will have passed the benchmark for end of building life expectancy.²

Among the aging infrastructure is the historic St. Joseph's Tower (1931), which houses the operating rooms. The tower is flanked by two of the oldest buildings on campus—the 1926 Emergency Building and a 1926 Surgical Building. In particular, both are prominent for their hospital building roles in the 1930s and 1940s. Another prominent building is the 1926 Hallman Medical Building across State Street.

²My source list not including pending extensions.
PROCESS / Planning Context

REGIONAL ACCESSIBILITY

The Health District is currently well positioned to evolve as a major medical center in the southwest. To live up to its potential as a destination, however, it will need to be better connected to the rest of the valley.

AIR ACCESS

Served by three U.S. airports: Phoenix Sky Harbor, Phoenix-Mesa Gateway, and Phoenix-Municipal. The close proximity of these transportation hubs can accommodate up to 600,000 passengers per year.

HIGHWAY ACCESS

The Health District is served by a comprehensive network of highways, including I-17 and I-19. The district is within easy reach of these thoroughfares, facilitating easy access from major cities and surrounding areas.

FACILITIES

The Health District has a wide range of facilities, including hospitals, clinics, and research centers. These facilities are well-equipped to handle various medical needs, ensuring a high standard of care for patients.

THE CASE

Downtown Phoenix has a unique opportunity to serve as a regional hub for healthcare services. By leveraging its existing assets and developing new ones, the district can become a major player in the healthcare sector of the southwest.
PROCESS / Collaborating With Stakeholders

- Board of Regents
- University of New Mexico (UNM)
- UNM Health Sciences Center
- City of Albuquerque
- Bernalillo County
- Mid-Region Council of Governments (MRCOG)
- Architecture 2030
- Arts & Cultural District (ACD)
- Sandia National Laboratories (SNL)
- Innovate ABQ Task Force
- Central New Mexico Community College (CNM)
- East Downtown (EDo)
- Martineztown
- Laguna Pueblo
- Greater Albuquerque Chamber of Commerce (GACC)

PROCESS / Prepare The Plan

1. PLANNING FRAMEWORK
   - Project Summary + General Description

2. MASTER PLAN
   - Vision + Goals + Framework

3. DEVELOPMENT REGULATIONS
   - Detailed Development Criteria

4. DEVELOPMENT GUIDELINES
   - Design Direction + Planning Methodology
   - Sustainability
   - Transportation
   - Water/Drainage
   - Research Buildings

5. DATABASE
   - Operating Platform
NEXT STEPS
THE WAY FORWARD

NEXT STEPS /
Phase 1

1 MOBILIZATION AND INVESTIGATION
   1.1 RECONFIRM VISION
   1.2 ENGAGE CONSULTANTS
   1.3 STAFF MOBILIZATION
   1.4 DATA COLLECTION
   1.5 STAKEHOLDER INTERVIEWS
   1.6 ON-SITE WORKSHOP / CHECKPOINT
   1.7 WORKSHOP REPORT
10. New Business and Open Discussion

Meeting adjourned at 5:00 p.m.