FACULTY SENATE SUMMARIZED MINUTES

2014-2015 FACULTY SENATE August 26, 2014

(Draft – Awaiting Approval at the September 23, 2014 Faculty Senate meeting)

The Faculty Senate meeting for August 26 was called to order at 3:00 p.m. in the Roberts Room of Scholes Hall. Faculty Senate President Pamela Pyle presided.

ATTENDANCE

Guests Present: Allen Ernst, Adjunct Psychology; Loa Traxler, Museum Studies; Robert Delcampo, Anderson School of Management; Ken Imerman, Neurology; Wayne Thorpe, GPSA; Lisa Kuuttila, Science and Technology Center; Kevin Bacon, Perkins and Will; Tim Trujillo, DPS

APPROVAL OF THE AGENDA

The agenda was approved as written.

1. Approval of summarized minutes for April 22, 2014 meeting

The minutes were approved as written with no abstentions.

2. Posthumous Degree Request for Phillip D. Sisneros

Anderson School of Management Associate Dean Robert Delcampo presented the following request for a Posthumous Bachelor of Business Administration in Accounting for Phillip D. Sisneros. The request was approved by unanimous vote of the Faculty.

	01 .	0			
Request Initiator:	Kobert Del	Camp	Contact: 7	-0018	
Relationship to stu	dent or UNM: A	inderson Stu	dent since	e Fall Z	013
Would you like the	Dean of Student	s to contact the far	nily regarding this	request? Y	es 🗀
Dean of Students N					
	Student Name:	Phillip D.	Sisheros		
	Student ID:	101491837	13110103		
	College:		chool of M	angaem Degree	e: 88
	Major(s):	Bachelor B	usiness Adm	inistration	
Co	oncentration(s):	Accornting		0.000	
	Minor(s):	NA			
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3. Faculty Senate President's Report and New Senator Orientation

Faculty Senate President Pamela Pyle would like for this year to focus on the faculty to meet their needs. Faculty Senate President Pamela reported on the Board of Regent Adopt a College. Regent Koch attending the School of Architecture and Planning for a day to learn what the faculty does. Having each Regent visit a School or College on campus will help them know how to advocate for faculty. The next in line is the School of Engineering that has been assigned to Regent Fortner and Regent James to visit with the Anderson School of Management.

An evening called Faculty Focus is being planned for an hour and a half for Faculty to share their works to the public. Faculty Senate President Pamela Pyle met with Regent Hosmer he supports this event as well as the other Regents. Regent Hosmer will be attending a Faculty Senate meeting to meet with faculty this Academic year.

There is an issue with Faculty salaries. Faculty Senate President Pamela Pyle is hoping to do a peer review comparison. There is twenty Peer Institutions; Faculty Senate President Pamela Pyle will forward this list to the Faculty Senate.

A Health Benefits Task Force has been created to examine health benefits at the University to see what benefit packages could be better. The Task Force is chaired by Health Science Center Chancellor Paul Roth. The majority of the September 23, 2014 Faculty Senate meeting will be about health benefits. The Health Sciences Center Chancellor Paul Roth, UNM Health System Executive Physician-in-Chief Mike Richards and VEBA Board Chair Leslie Boni will be attending this meeting to report and answer questions regarding benefits.

Faculty Senate President Pamela Pyle encourages faculty to bring up issues, comments or concerns to her or at Faculty Senate meetings so they can be addressed.

New Senator Orientation

About two years ago Committee on Governance member Doug Fields created a new Faculty Senate structure. The new structure was created for communication to improve by removing one of the Councils, Faculty Life and Scholarly Support leaving five Councils: Academic Council, Athletic Council, Business Council, Health Sciences Center (HSC) Council and Research & Creative Works Council. The HSC Council is listed as one Council but they do have a HSC Policy Committee and HSC Curricula Committee. The Athletic Council is of one but is required by the National Collegiate Athletic Association (NCAA) that they have a compliance council.

The Faculty Senate Councils and Committees report to the Faculty Senate. The Faculty Senate, Academic Freedom and Tenure Committee and the Committee on Governance are voted on by the General (voting) Faculty.

4. President's Report

President Frank reported on the following information.



Increased Internationalization is Key to Becoming a Destination University

- UNM2020 Vision:
 - "UNM in 2020 continues to accelerate globally and act locally leveraging an increased international student and faculty presence in ways that contribute to the most pressing global and local challenges of the time. Through deep connections to emerging and evolving economies, UNM has focused heavily in Latin America through international consortia with robust exchange programs. UNM is known as A university of the Americas an ethnically and culturally-rich research university."
- UNM2020 Strategic Plan:
 - "Increase international programming by 20% by 2015: Expanding existing global research and education programing is central to positioning UNM as a resource to the diverse interests of New Mexico, the nation, and the world."

Different Flavors of International Initiatives Are Required to Achieve Our Goals



A Diverse Set of Partnerships is Key

- Undergrad Int'l Enrollment Strategy
 - Helps to offset the coming inflection point of traditional student enrollments
 - A strategy for colleges and departments to increase enrollments and generate additional revenues
- Facilitate Ins and Outs
 - Student exchange, faculty exchange, study abroad, etc.

Undergrad International Enrollment Drives Revenue Growth

\$20,664 Non-Resident UG T&F

\$11,740 UNM Cost per Student

\$6,446 In-State UG T&F







Cost/Student estimate based on actual cost of \$391/SCH and 30 SCH/Student/Year

5. Provost's Report

There will be a Vice President for Research search this year, current Vice President for Research Mike Dougher is retiring but will Chair the Search Committee. There will be no Dean searches this year even though there are a couple of Interim Deans appointed. Dr. Mario Rivera has been appointed at the Interim Director for the School of Public Administration.

A Chair School is being created to help faculty become Chairs, current Chairs and incoming Chairs. This will be through the entire semester multiple days and times. There will be training for Administrators for the Chairs that are appointed.

The Office of the Provost is reviewing their responsibilities to be simplified in order to accommodate faculty and staff.

The Budget process has begun; there is \$235 million dollars in new revenues this year meaning 4% across the board. This money will be spread out amongst scholarships, education etc. It is being discussed where the funds received will go toward at the University. There is about 24,000 students that the University needs to be able rely on a tuition increase in order to meet the goals of the University. Depending if the increase is approved, the funds will most likely fund financial aid and the remainder in Strategic Initiatives for programs, hires, compensation etc. It is being discussed if compensation is going to be the priority of the University.

Concluding the Provost's report Faculty Senate President Pamela Pyle informed the Faculty Senate of results that Faculty Senator Witherington did from the Psychology Department to get feedback from faculty on how they were affected by the transfer of health benefits. Faculty Senate President Pamela Pyle requested for all Faculty Senators to send her their feedback from their constituents for it to be reported at the September 23, 2014 Faculty Senate meeting to UNM Health System Executive Physician-in-Chief Mike Richards and HSC Chancellor Paul Roth.

6. Vice President for Research Report

Vice President for Research Michael Dougher reported that the Office of the Vice President for Research is interested in adopting a property since sources of extra real funding is reducing. In an attempt to generate revenues for research it is being considered as an option for faculty and Industry. If Industry is interesting in investing in some aspect of the research mission at the University one of the things that holds them back is uncertainty of intellectual property. When Industry is interested in the Universities discoveries they work with the Science Technology Center (STC) and negotiate a licensing arrangement. Industry that is investing in the research mission where Intellectual Property could be developed is reluctant to get involved in the investments if there is uncertainty about what happens with the IP. Some Universities have discovered that if they remove that uncertainty by a pre-negotiated agreement that they are most likely to invest. Vice President for Research Michael Dougher would like to offer an option to Industry that they can invest in research and they would pay an upfront fee of 10% of the investment or \$25,000 and for that they would have exclusive rights to the Intellectual Property. If Industry would generate more than \$10 million based on the Intellectual Property the University would receive 1% of the \$10 million.



Applies To: UNM HSC/ UNM HEALTH SYSTEM Responsible Department:

Title: EXCLUSIVE PATENT LICENSE FOR SPONSORED RESEARCH

POLICY

1. POLICY STATEMENT

In order to encourage corporate funding of University research activities, and consistent with the terms of the Intellectual Property Policy, Faculty Handbook E-70, the Office of Research has determined that a for-profit corporate sponsor may elect to pre-negotiate the terms of an exclusive license for intellectual property generated by UNM creators pursuant to a sponsored research agreement. This program will be known as the Corporate IP Research Program (the "CIPR Program"), and the terms of that Program are set forth in Exhibit 1. Accordingly, it is the policy of the UNM Health Sciences Center that all employees (including faculty, staff, and students) at the UNM Health Sciences Center and each of its component units as defined in Regents Policy 3.4, who are creators as defined in Policy E-70 and who develop intellectual property pursuant to CIPR-sponsored research agreement, will work with sponsor to disclose, protect, and commercialize such intellectual property and share in royalties as provided below.

Revised:

2. APPLICABILITY

This Policy applies to all faculty and staff at the UNM Health Sciences Center and each of its component units as defined in Regents Policy 3.4.

3. POLICY AUTHORITY

Richard L. Larson, M.D., Ph.D., Executive Vice Chancellor and Vice Chancellor for Research

4. IMPLEMENTATION PROCEDURES

- 4.1. Disclosures and Patent Applications. When UNM IP results from work under a CIPR agreement, then the Principal Investigator shall be responsible for ensuring disclosure of the intellectual property directly to the sponsor, with a copy of any documentation to the Office of Research. Such disclosures shall be made as soon as possible and at least within two months of creation. The Principal Investigator shall also cooperate with the sponsor's legal representatives to file and protect such UNM IP.
- 4.2. Royalties. Royalties received by the University from commercialization (excluding upfront administrative fees) of UNM IP by the sponsor shall be divided as follows: Forty percent (40%) to be divided equally (unless otherwise unanimously agreed to and represented on the submitted invention disclosure form) among the creators; Sixty percent (60%) to be invested and administered by the Office of Research.

5. POLICY CROSS-REFERENCES

Intellectual Property Policy, Faculty Handbook E-70

DOCUMENT APPROVAL & TRACKING

Comment [i1]: This should clarify that upfront fees are not commercialization revenue

Item	Contact	Date	Approval
Owner	Richard L. Larson, M.D., Ph.D., Executive V Chancellor for Research	vice Chancello	or and Vice
Committee(s)			
Legal (Required)	Michèle Huff, Senior Associate University Office of University Counsel		
Official Approver	Paul B. Roth, M.D., M.S., F.A.C.E.P., Cha Health Sciences		
Official Signature		Date:	
Effective Date:		and the second second	
Origination Date:			
Issue Date:		h.	

CORPORATE IP RESEARCH PROGRAM

The following options for establishing intellectual property (IP) rights are available to for-profit entities interested in sponsoring research at the university. Option A was created to remove uncertainty and financial concerns that surround industry-funded research projects in a university setting.

OPTION A1

Pre-pay 10% of sponsored research agreement (or \$25,000 whichever is greater)²³⁴ as an administrative fee for exclusive, worldwide rights to all inventions arising from the research project, with the following pre-set terms:

- Sponsor manages all patenting activities and pays all costs associated with patent prosecution (collaborating with the university on patent claims).
- Sponsor pays 1% royalties on net sales when annual sales using IP exceed \$20 million.
- No cap on royalties unless the invention improves on as pre-existing product/processes (cap of \$5 million).
- No annual minimums or other technology commercialization fees.
- No time limits or milestones.5
- Sponsor is free to sublicense/cross license.
- University-owned background IP is not included, but requests for exceptions will be considered.
- Sponsor retains rights, free of charge, to use data arising from the research project.

OPTION B

- No upfront fees
- No pre-set royalties
- Sponsor and university, through STC.UNM its technology transfer office, negotiate a royalty-bearing license once the IP is developed

 $^{^1}$ Option A is not available for research awards or sub-awards/subcontracts from government, non-profit, or other types of non-commercial sponsors, consortia agreements or awards for public service or testing. 2 This fee is calculated based on the entire project budget including standard university overhead fees that must be

²This fee is calculated based on the entire project budget including standard university overhead fees that must be paid at the full federal research F&A rate.

³The fee is applied based on funds obligated in the agreement. If the sponsor pays the \$25,000 because the initial

 $^{^3}$ The fee is applied based on funds obligated in the agreement. If the sponsor pays the \$25,000 because the initia obligation of funds is <\$250,000, they will not be charged the 10% on future obligations until after the \$250,000 threshold in obligated funds is reached.

 $^{^4}$ The fee is due within 30 days of billing. Failure to pay will result in the conversion from Option A to Option B.

⁵ If federal funding is used in part to develop the IP, the license will be subject to other terms such as performance milestones required to satisfy federal Bayh-Dole obligations.

CONSENT AGENDA TOPICS

7. Summer degree candidates

The Summer 2014 Degree Candidates were approved by unanimous voice vote of the Faculty Senate.

8. 2014-2015 Faculty Senate Committee Appointments

The 2014-2015 Faculty Senate Committees appointments were approved by unanimous voice vote of the Faculty Senate.

AGENDA TOPICS

9. Innovate ABQ

Perkins and Wills Representative Kevin Bacon reported on Innovate ABQ.

PERKINS+WILL. DEKKER/PERICH/SABATINI.

INNOVATE ABQ
MASTER PLAN

PERKINS+WILL DEKKER/PERICH/SABATIN

RESEARCH DISTRICTS REDEFINING INNOVATION

If you take the major research institutions and tech clusters that are being created, how do you take them and arrange them in a purposeful way with mixed use housing and amenities that attract talent but work for industry?

BRUCE KATZ /

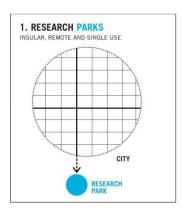
Brooking Metropolitan Policy Program Wired Magazine, Feb. 2012

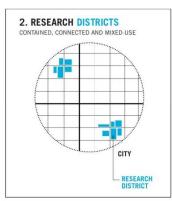
PERKINS+WILL

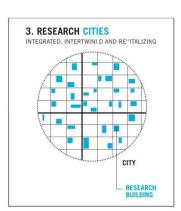
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GOALS + OBJECTIVES /

The Evolution of Research + Innovation







GOALS + OBJECTIVES / Creating a Research District



MIT University Park / Cambridge, MA

PERKINS+WILL perkinswill.com

GOALS + OBJECTIVES / Creating a Research District



QRDC Research District / Doha, Qatar

PLANNING FRAMEWORK ENVISIONING INNOVATE ABQ

PLANNING FRAMEWORK /

Objectives



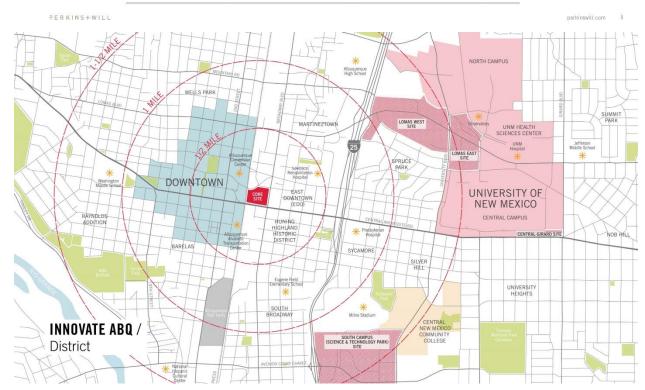
Leveraging both the assets of the city and the University, Innovate ABQ will be a catalyst for a new innovation economy in Albuquerque.

P E R K I N S + W I L L perkinswill.com

PLANNING FRAMEWORK /

Site Assessment

	PEOPLE	ASSETS	VIEE	SUTURBUTY	PROXIMITY	STREET	SPACE	DENTITY	CWNERSHIP	TOTAL
SITE 1. South campus	3	2	0	5	3	2	2	3	5	25
SITE 2. Lomas west	1	0	0	5	3	2	1	1	4	17
SITE 3. Lomas east	3	3	1	5	3	2	3	2	4	26
SITE 4. Central- Girard	5	5	3	2	4	5	3	5	5	37
SITE 5. CENTRAL- Broadway	5	5	5	4	4	5	5	5	1	39
SITE 6. Mesa del sol	2	2	2	4	0	3	2	2	5	22





PLANNING FRAMEWORK /

Site Development Testing

PLANNING FRAMEWORK / Innovate ABQ District

PERK



MASTER PLAN DESIGNING A RESEARCH DISTRICT

It is not the strongest of the species that survive, nor the most intelligent, but the one most responsive to change.

CHARLES DARWIN /

MASTER PLAN /

Principles / Livability

- It should be as easy as possible to live a rich and interactive life without relying on an automobile for the majority of one's daily routine.
- We should have a highly functional system of moving people and goods
- Development should be focused on the quality of the process, not just the speed at which these events unfold.
- Enhances retention of graduates and provides an environment for the creative class.

Livability is a strategy for creating a place where people want to live, and where they thrive as a result of living in this place.

PERKINS+WILL

MASTER PLAN /

Principles / Accessibility

- Designing to accommodate as many people as possible as they all move through the city.
- Includes elements ranging from building access to transportation choices.
- Encourages systems that stimulate activity, and creates satisfaction with environment.

Simply put, accessibility is providing people with great options for getting around.







MASTER PLAN /

Principles / Walkability

- Critical to the success of a community and to the health of its citizens.
- Consists of a highly connected system of streets that supports healthy lifestyles and reduces dependency on
- Creates conditions that promote the exchange of ideas and success of the community.



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MASTER PLAN /

Principles / Adaptability

- Requires the existence of a framework into which components can be inserted, changed, modified and replaced with minimal impact.
- The framework should be permanent.
- Streets are the single most important element.
- Appropriately sized blocks to accommodate a variety of uses and easy of development.

system that will accommodate change long into the future with maximum efficiency.

The goal is to provide a lasting flexible







MASTER PLAN /

Principles / Sustainability

- We must align our actions with our goals.
- We should create a comprehensive strategy for creating better communities.
- We must constantly experiment and test.
- Courses can be modified to address alternative strategies, tactics, and components.

In highly complex processes simplicity and elegance are key to success.

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DESIGN GUIDELINES ACCOMMODATING FLEXIBILITY IN DEVELOPMENT

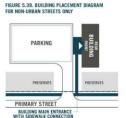
DESIGN GUIDELINES /

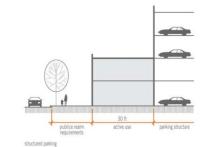
Development Guidelines

5.3.2. BUILDING PLACEMENT

Buildings located on an Urban Street (See "4.2.1.1. Non-Urban Street, Type A" on page 700 are required to be built at the Build-to-Line. The Build-to-Line is located at the Property Line or at the Utility Essement edge, in cases when a Utility Essement is present.





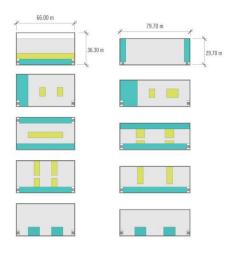




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DESIGN GUIDELINES /

Development Guidelines / Research Buildings



		VENTILATION	DRIVEN LABS	HEAT GAIN DRIVEN LABS		
• Ye	is aybe	"Supply Driven Min GA cfm > Furnehood cfm"	"Exhaust Oriven Furnehood Exhaust > Min OA chin"	"Non-Recordating Air Zero Contamination - Samples Engineering"	"Recirculating Air Bio-Informatics, Computer Driven"	
	Energy Use Intensity MJ/m²-yr(kBTU/ft²-yr)	2000-3500 (180- 320)	2000-3500 (180- 320)	2000-3500 (180- 320)	2000-3500 (180- 320)	
	Carbon: Emission Intensity Kg/m²-yr (lbs/th²-yr)	225-375 (50 -75)	225-375 (50 -75)	225-375 (50 -75)	225-375 (50 -75)	
BENCHMARKS	Outside Air Changes per Hour (for a 10' ceiling)	4-6 occupied. 2-4 unoccupied	> 6 occupied; depends on hood density	<4 occupied	0.5 (per ASHRAE 6) office std)	
	Lighting Power Density - Wins ¹ (wft ⁰)	10.8 (1.0) - 11.8 (1.1)	10.8 (1.0) - 11.8 (1.1)	10.8 (1.0) - 11.8 (1.1)	8.6 (0.8) - 10.8 (1.0)	
	Equipment Power Density - Wim² (wrft²)	10.8 (1.0) - 43 (4.0)	10.8 (1.0) - 43 (4.0)	53.8 (5.0) - 161.4 (15.0)	53.8 (5.0) - 129.1 (12.0)	
	Cooling Power Density - m ¹ /Ton (ft ¹ /Ton)	15 - 30 (150-300)	16 - 30 (150-300)	17 - 30 (150-300)	18 - 30 (150-300)	
	Fari Power Efficiency- AW/L-s (AW/cfm)	0.14 - 0.32 (0.3	0.14 - 0.32 (0.3	0.14 - 0.32 (0.3	0.14 - 0.32 (0.3	
		- 0.6)	- 0.6)	- 0,6)	-0.6)	
	Total System Static Pressure - kPa (inches of Water)					
	Contaminant sensors to allow for lower air change rates					
	Use high performance, Low Flow Hoods					
				0		
	Use Relief Air From Offices as Make Up Air		0	0		
	Zone For Heat Gain					
	Chilled Beams	0	0			
		0	0			
		0	0	0		
23	Condensate Heat Recovery					
EG	Energy Recovery & Enthalpy Wheels		0			
STRATEGIES	Supply Air Temperature Reset				•	
ST	Solar Orientation and Shading					
	Thermal Storage to Reduce Cooling Peak Loads					
	Cogeneration/ Tri Generation					
	Carton Cap and Trade Between Tenants		0			
	Bay Water Heat Rejection		0			
	Waste Water Heat recovery		•	•	0	
			0			
	Effluent Modeling				•	
	Measurement & Verification to Inform Benchmarks					
	Submetering for M&V		0			

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DESIGN GUIDELINES /

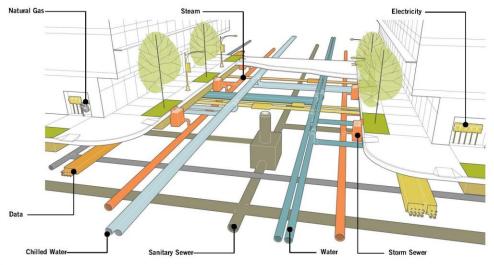
Development Guidelines / Parcel Data





DESIGN GUIDELINES /

Utility Guidelines



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The goal is to make appropriate development as easy as possible to accomplish; removing roadblocks to doing the right thing.

PERKINS+WILL

perkinswill.com

PROCESS OUR APPROACH

PROCESS / Mapping & Analysis



EXISTING FACILITIES

Building infrastructure can become obsolete very quickly as medical technologies evolve and needs change. Flexibility in the most basic building elements, such as column grid size, load capacity and floor-to-floor heights, can increase building lifetime. A healthcare building that is over 40 years old is typically considered for replacement, while buildings that are 20-40 years old are recommended for major removals.

Today, more than a quarter of St John's facilities are over forty years old, by 2020, more than half of the campus will have

Among the aging structures is the 16-etery IA Chapman Tower (1976), which hosts the core medical functions. The tower is flanked by two of the oldest buildings on campus— Kravis Building (1967) and the Heysman Building (1967). Former, in particular, holds great potential for a future hospital building due to its proximity to the IA Chapman Tower. Another potential site for a new hospital is the site of the 10-Helliman Medical Building across subt Street.

*By square foot, not including parking structures

Today, over a quarter of St John's facilities are over forty years of age; by 2020, more than half of the campus will have passed the benchmark for end of building





PROCESS / Understanding

Planning Context



UNM MASTER PLAN UPDATE

UNM HEALTH SCIENCE CENTER MASTER PLAN

CENTRAL AVE CORRIDOR BRT FEASIBILITY ASSESSMENT



LOMAS CORRIDOR ULI REPORT



DOWNTOWN 2010 SECTOR DEVELOPMENT PLAN



EAST DOWNTOWN (EDO) REGULATORY PLAN

PERKINS+WILL perkinswill.com 31

PROCESS / Measuring & Benchmarking

REGIONAL ACCESSIBILITY

THE DIAGNOSIS: The health district is currently well positioned to evolve as a major medical center in the southeast. To live up to its potential as a destination, however, it will need to be better connected to rest of the nation.







20.3 MILLION



RAIL ACCESS

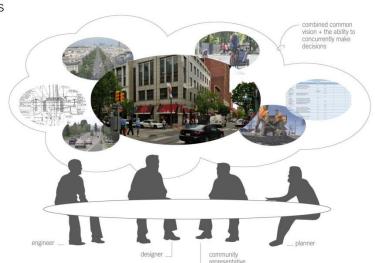


10 TRAINS PER DAY

PROCESS /

Collaborating With Stakeholders

- Board of Regents
- University of New Mexico (UNM)
- · UNM Health Sciences Center
- City of Albuquerque
- Bernalillo County
- Mid-Region Council of Governments (MRCOG)
- Architecture 2030
- Arts & Cultural District (ACD)
- Sandia National Laboratories (SNL)
- Innovate ABQ Task Force
- Central New Mexico Community College (CNM)
- East Downtown (EDo)
- Martineztown
- Laguna Pueblo
- Greater Albuquerque Chamber of Commerce (GACC)



PERKINS+WILL 3

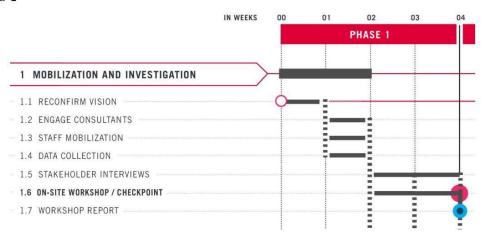
PROCESS / Prepare The Plan

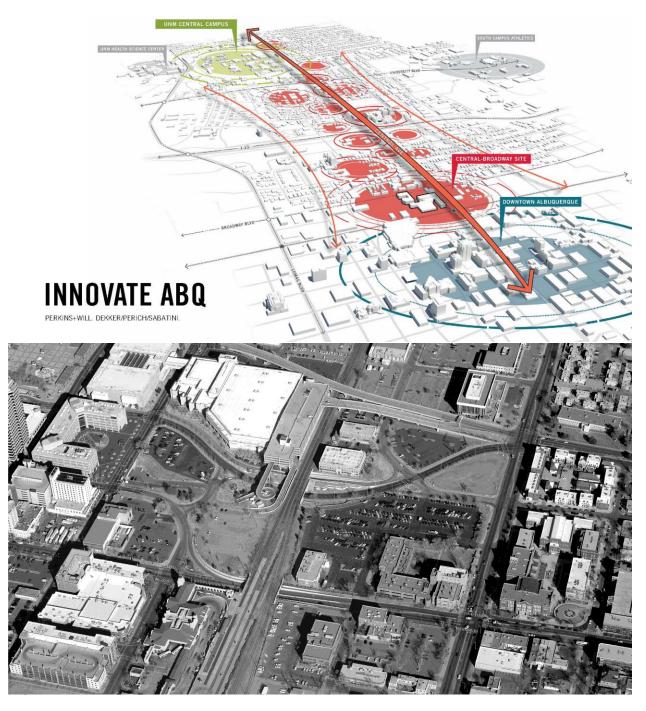


NEXT STEPS THE WAY FORWARD

NEXT STEPS /

Phase 1





10. New Business and Open Discussion

Meeting adjourned at 5:00 p.m.