

The University of New Mexico Faculty Senate

Meeting Minutes

March 28, 2017

3:00 P.M.

(Pending Approved from the April 25, 2017 Faculty Senate meeting)

ATTENDANCE

Guests Present: Acting President Chaouki Abdallah; Vice President Marron Lee, Board of Regents; University Secretary Kenedi Hubbard; Acting Provost Craig White; and Chair Steven Yourstone, Faculty Senate Campus Development and Advisory Committee.

At the introduction to the meeting Faculty Senate President Pamela Pyle announced that Nicole Dopson, Budget Office, would be presenting with UNM Acting Provost Craig White.

1. APPROVAL OF THE AGENDA

The agenda was approved as amended by unanimous vote. The agenda item 'University Budget,' will be included as part of the Provost's report.

2. Approval of summarized minutes for January 24, 2017 and February 28, 2017

The minutes were approved as written.

3. Faculty Senate President's Report

Faculty Senate President Pamela Pyle reported the following:

- Pamela began by introducing Regent Vice President Marron Lee, who will be addressing the senate later in the meeting.
- Update on the UNM Seal. The seal will be redesigned later, but for now the university's commercial seal is being used.



The banners used in the commencement ceremony are also being altered and will now show the commercial seal. Graduates will have the choice of wearing a gown with the original seal (until they sell out), or a gown with no seal. This is being done with Acting President Abdallah's approval.

- Legislative Bill HB108 and Senate Bill 103 have passed. These were sponsored by Secretary of Education Barbara Damron, and relate to the general education taskforce.
- Sanctuary Campus. Acting President Abdallah reported that no action has been taken now to declare UNM a Sanctuary Campus, and that the final decision is up to the Board of Regents. UNM is keeping in touch with other universities across the country regarding this issue and how they are approaching it.
- The Budget. UNM budgeted for 2%. At this time, the issue is still uncertain. The UNM Budget will be addressed later in this meeting. Other

items Pamela touched on were the UNM Press and the possibility of switching to four 10-hour work days a week for the summer.

- Presidential search. The Presidential Search Committee is continuing its work to select a new president for UNM. It has asked for additional time to conduct the search and the target date is now fall 2017.

4. University President's Report

Acting President Abdallah reported the following:

- He just returned from a Town Hall meeting where the budget and the climate on campus was discussed.
- He reported that the university is trying to come up with a budget that is not for the next year, or two, but for up to 25 years. How other universities approach difficult budget issues is also being looked at. A framework on how to approach the budget issues should be in place by the end of the spring 2017 semester.
- The university must look hard at new ways to generate revenue and to greatly increase the student enrollment. Increasing out of state enrollment is a high priority.
- The university is looking at how higher education can be delivered in a more effective way without increasing costs.

5. Provost's Report

Acting Provost White reported the following:

- Update of the Budget Leadership Team (BLT) –
 - The BLT is made up of several subcommittees which look at different aspects of the UNM Budget.
 - This year UNM is facing a budget shortfall of \$11 million. This is Main Campus only.
 - Revenues from tuition are down 3%, mainly due to a drop-in enrollment.
 - This research, and the proposals that will come from it, will be presented to the president and the regents.
 - Nicole Dopson, Financial Officer, Provost Office, reported that there is a hiring freeze on staff, but faculty are hired through the Faculty Hiring Plan.
 - Provost White and Financial Officer Dopson presented the following Fiscal Year 2018 Draft Main Campus Budget Recommendations Summary.

Main Campus				
Budget Recommendation Summary				
FY 18 Budget (In Thousands)				
	Fiscal Year 2017 Original	Change	Fiscal Year 2018 Original	% Change
Revenues				
State Appropriations	186,231	-13,036	173,195	-7.0%
Tuition Revenue	134,308	-3,974	130,333	-3.0%
Mandatory Student Fees	35,137	2,600	37,737	7.4%
Miscellaneous Revenues and Transfers	-10,522	292	-10,230	-2.8%
Subtotal Revenues	345,154	-14,119	331,034	-4.1%
Health Sciences Center Transfer	-16,844	473	-16,371	-2.8%
Total Sources of Funds	328,309	-13,646	314,663	-4.2%
Expenses				
Base-President/Administration	7,317	-220	7,097	-3.0%
Base-Academic Affairs	171,716	-4,652	167,064	-2.7%
Base-EVP for Administration	43,046	-1,164	41,881	-2.7%
Base-Must Funds (Fringes, Insurance, etc.)	53,909	-690	53,219	-1.3%
Utilities	17,185	0	17,185	0.0%
Mandatory Student Fees	35,137	2,600	37,737	7.4%
Fixed Costs - Health Care	0	927	927	N/A
Department of Justice Compliance	0	168	168	N/A
Faculty Promotions	0	280	280	N/A
Total Use of Funds	328,309	-2,752	325,557	-0.8%
Balance	0	-10,894	-10,894	

6. Regent Marron Lee's Report

- Regent Lee introduced herself and gave a brief history of herself and her family. Her great grandmother was a UNM Regent (1931 – 1933) and Marron Hall is named after her.
- She then explained her role as a Regent and explained briefly how the regents make decisions.
- She explained that a taskforce has been formed, headed up by Education Secretary, Barbara Damron, to consider how to best utilize the 32 institutions of higher learning in the state of New Mexico.
- She supports the UNM Branch Campus's and would like them to be more involved with the UNM Main Campus.
- The current deficit at UNM is the primary focus of the current Board of Regents.
- She addressed the issue of the presidential search and the idea that UNM might do better as a private educational institution.
- A question and answer session followed between the faculty and Regent Lee.

CONSENT AGENDA TOPICS

7. Forms C from the FS Curricula Committee

The request for approval comes as a motion from the Curricula Committee. The following Forms C approved by unanimous voice vote of the Faculty Senate.

Deletion of major in BA of Family and Child Studies, Arts and Sciences
Revision of major in MA of Organization, Information, and Learning Sciences
Deletion of concentration in BA of Linguistics-Signed Language Studies
Name change of Department-Art and Art History
Revision of concentration in BS of Family and Child Studies-ECMEL
Revision of major in MA of Elementary Education
Name change of graduate certificate in Urban and Regional Design
Revision of degree in AA of Art Studio-UNM Los Alamos
Revision of degree in AS of Emergency Medical Services-UNM Los Alamos
Revision of degree in AS of Pre-Engineering-UNM Los Alamos
Revision of degree in AA of Pre-Business Administration-UNM Taos
Revision of degree in AA of AIS Integrative Studies-UNM Valencia
Revision of degree in AA of Early Childhood Multicultural Education-UNM Taos
Revision of degree admission requirements for MA/PhD of English
Revision of degree in PhD of English
Revision of concentration in MA of English-Medieval Studies
Revision of concentration in MA of English-Rhetoric and Writing
Revision of concentration in MA of English-Language and Literatures
Revision of degree in MS of Architecture
Revision of concentration in Master of Accounting-Information Assurance
Name change of major in BA of Interdisciplinary Liberal Arts
Revision of degree in BA of Music Education
Revision of major in BA of Art Education
Revision of certificate in Art Studio-UNM Los Alamos
Revision of Certificate in Art Studio-UNM Valencia
New degree of AA in Environmental Planning and Design-UNM Gallup

AGENDA TOPICS

8. Research Strategic Plan – Main Campus

Associate Vice President Patricia Henning, Office of Research presented a slideshow on the developing Research Strategic Plan.

- **Research.unm.edu** is the location of the documents used in this presentation. Click on Research Strategic Plan.
- Over 60 people are involved in the Research Strategic Plan.
- This committee was formed in Spring 2016.
- The January 1, 2017 deadline was met.
- The draft reports created by the working groups are located on the above listed website. Seventeen objectives were met.
- Two open forums on the Research Strategic Plan have been held and two more will be scheduled. Email notifications will be sent out.
- The time line is five years.

UNM Research Strategic Plan (RSP) Forum

For Draft of RSP Documents, please go to <http://research.unm.edu/rsp-reports-presentations>

Last Updated
March 23, 2017



UNM 2020: Advance Discovery & Innovation

Research Vision

UNM will dramatically enhance its research excellence such that its culture of scholarly creativity, discovery and innovation is recognized internationally, is an integral part of education, and is a source of inspiration for all New Mexicans.

Research Mission

To significantly enhance capacity, competitiveness and impact in world class research and creative activity by tenure track, tenured and research faculty, graduate students and postdoctoral fellows, research staff and undergraduates.

The RSP Process & Progress





The People Involved In The RSP Process

VICE PRESIDENT FOR RESEARCH

Chairs The RSP Committee

RSP COMMITTEE

17 Faculty & Staff: Office of the Vice President for Research, College of Arts & Sciences, College of Education, College of University Libraries & Learning Sciences, School of Architecture & Planning & School of Engineering

RSP WORKING GROUPS

Address Strategic Components: Environmental Scan, Research Excellence, Human Capital, Research Infrastructure, Federal & State Governmental Relations & Corporate Relations

43 Additional Faculty & Staff: Anderson School of Management, College of Fine Arts, College of Nursing, College of Pharmacy, Graduate Studies, Honors College, School of Medicine, STC.UNM & UNM Foundation

Chaired & Co-Chaired By RSP Committee Members

RSP Committee

The Research Strategic Plan Committee will assist in developing broad strategic goals, specific objectives & activities or task to accomplish the objectives & goals. The committee will synthesize reports from the working groups & assist with the development of a draft research strategic plan for comment where appropriate.



Chair: **Gabriel López**, Vice President for Research, The University of New Mexico

Members:

Karl Benedict, Associate Professor & Director of Research Data Services, University Libraries;

Rebecca Blum-Martinez, Professor, Language Literacy Sociocultural Studies; Director of Latin American Programs in Education;

Janie Chermak, Professor, Economics;

Mary Jo Daniel, Faculty Research Development Director & Associate Professor, Office of the Vice President for Research;

Ivan Deutsch, Regents' Professor, Physics & Astronomy

Jeremy Edwards, Bioinformatics Director & Professor, Chemistry;

Steve Graves, Professor, Chemical & Biological Engineering; Associate Director, Center for Biomedical Engineering;

Patricia Henning, Interim Associate Vice President for Research, Office of the Vice President for Research, Professor, Physics & Astronomy;

Theodore Jojola, Distinguished & Regents' Professor, School of Arch & Planning;

Melanie Moses, Associate Professor, Computer Science; Professor, Biology;

Caroline Smith, Associate Professor, Linguistics;

Katie Witkiewitz, Associate Professor, Psychology, Center on Alcoholism, Substance Abuse, & Addictions;

Christopher Witt, Curator of Birds & Associate Professor, Biology;

Ricardo Maestas, Special Assistant for Strategic Project Development, Office of the Vice President for Research;

Emily Ballo, Strategic Support Manager, Office of the Vice President for Research;

Lauren Medrano, Unit Admin I, Office of the Vice President for Research

RSP Objectives

Research Excellence

1. Develop A Mechanism To Assess & Communicate Research Excellence Across The Diversity Of Research Programs On Campus
2. Develop A Plan For Investments Into New Research Areas
3. Improve & Encourage Excellent Interdisciplinary Research

Human Capital

1. Recognize & Publicize Research Contributions & Research Excellence
2. Identify & Assist In Providing More Time For Investigators To Conduct Their Research
3. Foster An Environment Of Support & Mentorship Within The Research Community
4. Create A Task Force For The Establishment Of Incentives For Research Excellence

Infrastructure

1. Improve Efficiency Of Research Administrative Services
2. More Efficiently Manage Research Equipment & Facilities & Plan Strategically For Future Needs
3. Improve OVPR Visibility & Effectiveness In Supporting Research
4. Improve Research IT Capacity & Services

**Federal & State
Government Relations**

1. Improve The Process Of Developing UNM's Federal & Legislative Priorities As It Relates To UNM's Research Focus Areas
2. Improve & Grow The Relationships With The National Laboratories
3. Strengthen Institutional Linkages & Enhance Relationships With Funding Agencies

Corporate Relations

1. Establish An Office For Corporate-Sponsored Research
 2. Establish A Comprehensive UNM Web Portal For Corporate-Sponsored Research
 3. Establish New Model For OSP (Pre-award & Post-award) To Facilitate Corporate-Sponsored Research
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The RSP Outcomes

Objectives Focus On:

- Showcasing Researchers & Diverse Research Across Campus
- Improving Institutional Support
- Interdisciplinary Teaming
- Optimizing External Relationships

Tasks Involve:

- Collaborations Across Offices & Departments

Timeline:

- FY 17-21

FY 16 Main & Branch Campus Research @ UNM

***Principal Investigators: 365**

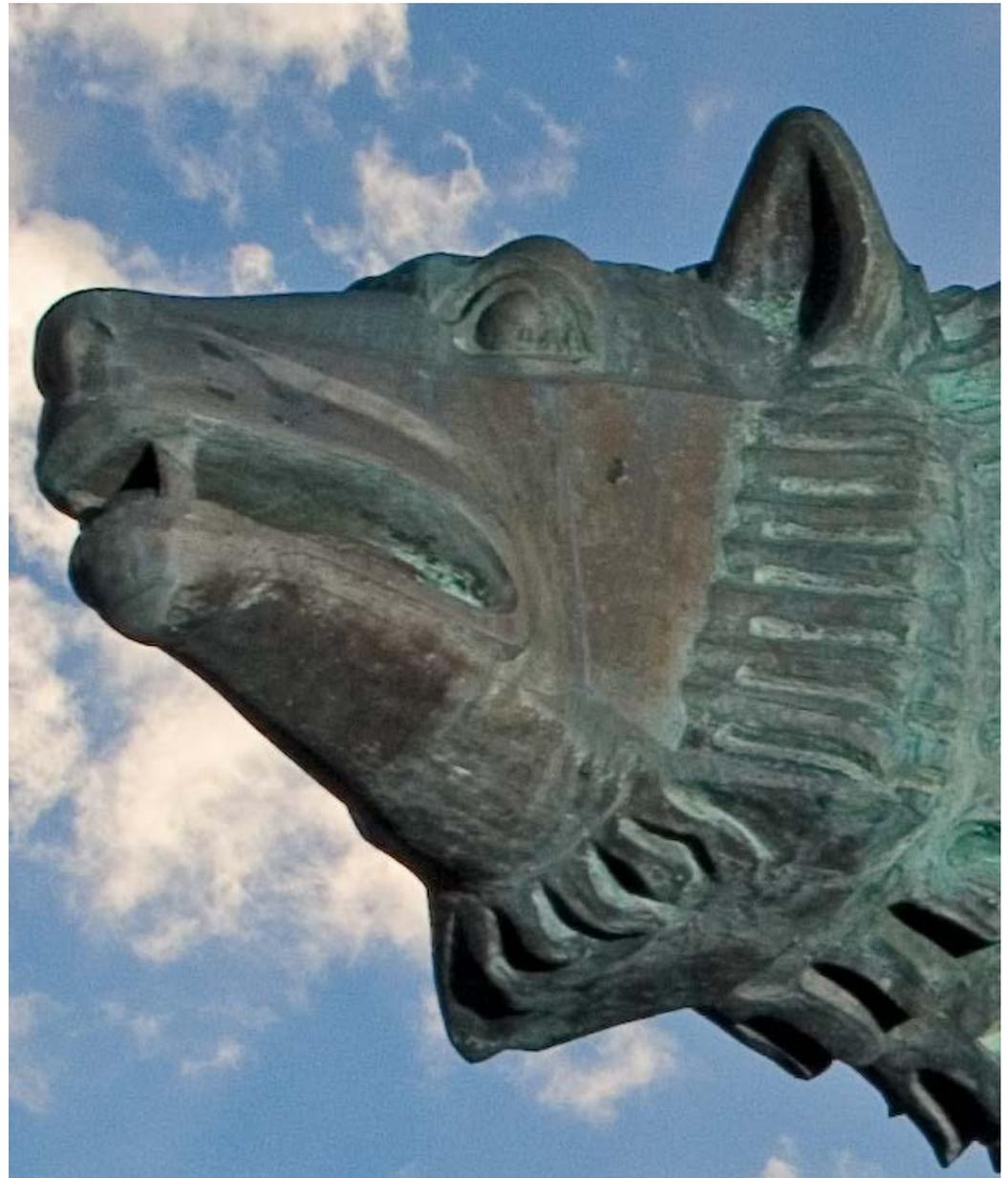
Doctoral Degree Programs: 37

Doctoral Degrees Awarded: 200

Research Expenditures: \$122.4M

*Individuals named as Principal Investigator on a Sponsored Project.

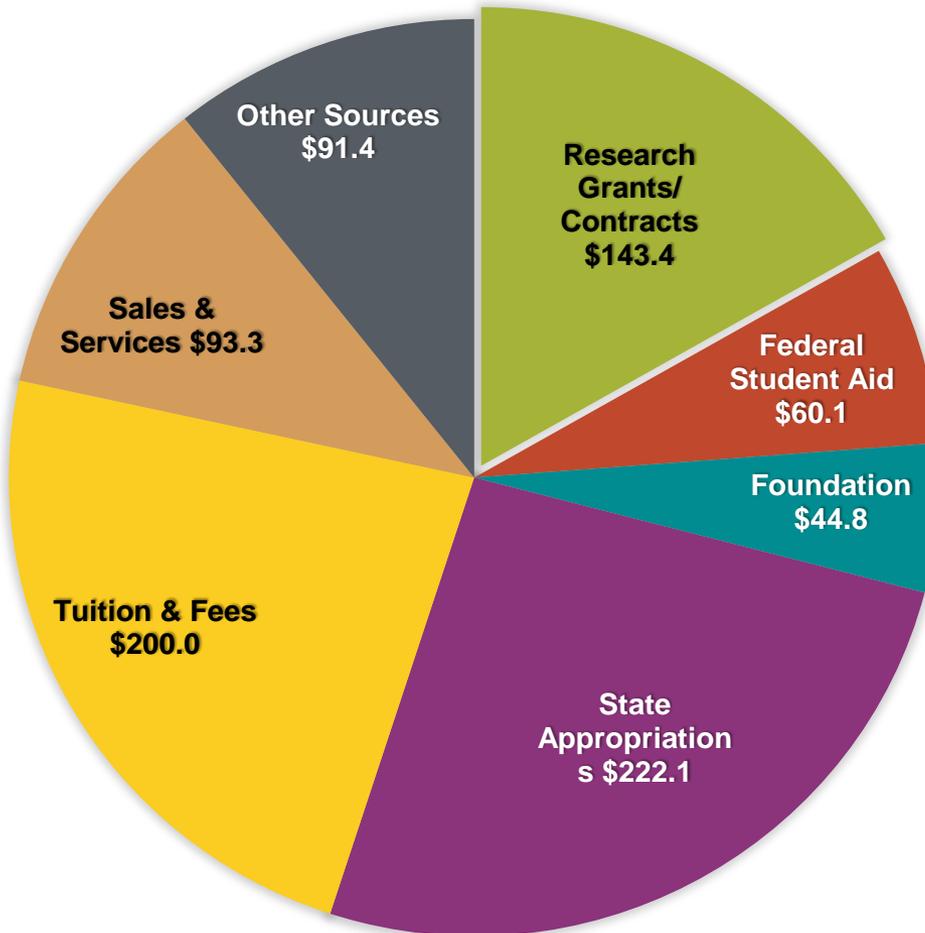
(Source: UNM Office of Institutional Analytics, Office of Sponsored Projects)



Research @ UNM

Main & Branch Campus Revenue FY16

Source: <http://budgetoffice.unm.edu/assets/documents/budget/consolidatedbudget2016.pdf>



- Research revenue is a significant fraction
- Maintaining research excellence is profitable, & cuts that diminish our competitiveness will diminish revenue
- Economic impact on NM is significant, & can generate good will across state constituencies
- Guided investments & initiatives to continue growth are needed especially in cross cutting areas

Beyond The RSP

- The incoming UNM administration and the Board of Regents should identify funds to serve as a stimulus to enhance UNM's research capacity:
 - strategic hiring
 - seed funding
 - performance incentives
 - investment in research infrastructure

Questions?

Research strategic planning process website:

RESEARCH.UNM.EDU/RESEARCH-STRATEGIC-PLAN

Contact: OVPR at VPR@UNM.EDU or

Dr. Ricardo Maestas at RMAESTAS5@UNM.EDU

Environmental Scan Working Group

Assess current & future trends as well as opportunities & challenges in research & technology by consulting with internal & external subject matter experts & other constituent groups & key stakeholders in order to analyze & document how these trends will affect research faculty, staff, & students, research centers & programs, resources, facilities, & funding.



Chair: **Janie Chermak**, Professor, Economics

Associate Chair: **Patricia Henning**, Interim Associate Vice President for Research, Office of the Vice President for Research, Professor, Physics & Astronomy

Members:

Mary Jo Daniel, Faculty Research Development Director & Associate Professor, Office of the Vice President for Research;

Tobias Fischer, Professor, Earth & Planetary Sciences;

Barbara McCrady, Director, Center for Alcohol, Substance Abuse, & Addictions, Distinguished Professor & Director, Psychology;

Gabriel Sanchez, Executive Director, Robert Wood Johnson Foundation Center for Health Policy, Professor, Political Science;

Andrew Shreve, Director, Center for Biomedical Engineering, Professor, Chemical & Biological Engineering

Research Excellence Working Group

RESEARCH.UNM.EDU/RSP-RESEARCH-EXCELLENCE

Make recommendations that will guide UNM's response to changing patterns of support for sponsored & non-sponsored research, with the overall goal of ensuring that UNM advances its stature as one of the world's great research universities by exploring & characterizing all aspects of UNM research on main campus & taking into account UNM's characteristics, including the central importance of undergraduate & graduate education.



Chair: **Melanie Moses**, Associate Professor, Computer Science; Professor, Biology

Associate Chair: **Caroline Smith**, Associate Professor, Linguistics

Members:

Vince Calhoun, Chief Technology Officer, The Mind Research Network, Distinguished Professor, Electrical & Computer Engineering, Professor, Computer Science;

Julie Coonrod, Professor, Civil Engineering, Dean, Graduate Studies;

Kathryn McKnight, Associate Professor, Spanish Portuguese;

Mary Anne Newhall, Associate Dean for Research & Technology, Fine Arts, Associate Professor, Dance;

Christine Sims, Associate Professor, Language, Literacy, & Sociocultural Studies;

Thomas Turner, Curator of Fishes: Museum of Southwestern Biology, Associate Dean for Research, College of Arts & Sciences

RE-1 Develop a mechanism to assess and communicate research excellence across the diversity of research programs on campus.

- RE-1A: The OVPR will provide input to the Provost's Office in their efforts to develop and implement a campus-wide Faculty Annual Activity Report (FAAR) system. Specifically, OVPR will provide input on collection of data on research, creative and related activities (herein simply referred to as "research") on main campus.
- RE-1B: The OVPR will also work with the Associate Deans for Research (ADRs) to analyze the data with respect to the diversity of excellence in research and will distribute a report (i.e., the OVPR's Annual Report) to university leadership, faculty listservs and will post the report to the OVPR website. A part of this analysis will be the identification of cross-cutting areas of research strength.
- RE-1C: The OVPR will collaborate with the Provost's Office to create and publish a searchable database with the data acquired through the FAAR.
- RE-1D: To help inform resource allocations, the OVPR will communicate identified cross-cutting areas of research strength and areas of existing and growing research excellence to the Provost, Deans, Chairs and campus community.

RE-2 Develop a plan for investments into new research areas.

- RE-2A: The OVPR will immediately augment efforts within the three most promising areas as identified in Research Excellence report (i.e., social and cultural place-based research relating to the southwest, renewable energy and "water in the west") by supporting efforts to develop externally funded proposals in each of these areas.
- RE-2B: The OVPR will utilize the data acquired from the FAAR to determine possible new areas for investment. Resources (financial and otherwise) will be made available to areas identified as cross-cutting priorities.
- RE-2C: The OVPR will proactively communicate a UNM vision for research (e.g., on the OVPR website, the OVPR Annual Report and through presentations) that includes areas of cross-cutting strength and planned investments into priority research areas.

RE-3 Improve and encourage excellent interdisciplinary research.

- RE-3A: The OVPR will work with the Provost's Office to address items identified in the 2013 Provost's Report on Interdisciplinary Research and Education. In addition, the OVPR will stress the importance of research in any efforts being undertaken toward new interdisciplinary programs by the Provost's Office.
- RE-3B: The OVPR will initiate a closer working relationship with the Office of Community Engaged Learning and Research.

Human Capital Working Group

RESEARCH.UNM.EDU/RSP-HUMAN-CAPITAL

Develop a comprehensive plan to create & sustain a dynamic, diverse, & effective research work-force that includes ways in which to incentivize researchers with the ultimate goal of increasing sponsored research by examining relevant data on research faculty, staff & students.



Chair: **Jeremy Edwards**, Bioinformatics Director & Professor, Chemistry;

Associate Chair: **Rebecca Blum-Martinez**, Professor, Language Literacy Sociocultural Studies; Director of Latin American Programs in Education

Members:

Kateryna Artyushkova, Research Assoc Professor, Chemical & Biological Engineering; Associate Director, Center for Micro-Engineered Materials;

April Davidson, Academic Opns Ofcr, School of Engineering;

Julia Fulghum, Special Assistant for Grad Ed, College of Arts & Sciences, Professor, Chemistry;

Tim Lowrey, Associate Dean, Graduate Studies, Professor, Biology;

Virginia Scharff, Associate Provost & Distinguished Professor, History;

Paul Schwoebel, Research Professor, Physics & Astronomy;

Kiyoko Simmons, Director, Center for Academic Excellence & Leadership Development;

Emily Ballo, Strategic Support Manager, Office of the Vice President for Research

HC-1 Recognize and Publicize Research Contributions and Research Excellence.

- HC-1A: The OVPR will (i) work with the Research Policy Committee (RPC) to enhance the Annual Research Excellence Awards program to include additional categories (for example: interdisciplinary research, non-senior award categories). The OVPR will (ii) host an award ceremony to recognize the awardees. A reception for Principal Investigators (PIs) will be held following the ceremony. The OVPR will review with RPC the possibility of adding a monetary component to the awards.
- HC-1B: The OVPR will engage the UNM Alumni Association to explore the possibility of creating a research related award.
- HC-1C: The OVPR will highlight researcher activities on the OVPR website (a minimum of once/month) and through increased PR work (bimonthly and on ad hoc basis). Researchers for whom a press release is submitted will be invited to a hosted lunch with their ADR and the VPR/AVPR.

HC-2 Identify and Assist in Providing More Time for Investigators to Conduct Their Research.

- HC-2A: The OVPR will allocate funds (initially up to \$30K/year) for course release (for Main Campus researchers) and will work with the Research Allocations Committee (RAC) to set up equitable means for awarding these funds.
- HC-2B: The OVPR will allocate seed funds (initially \$20K/year) to support fields with limited external funding and will work with the RAC to set up equitable means for awarding these funds.
- HC-2C: The OVPR will coordinate with Graduate Studies and University Libraries Subject-Area Librarians to develop a Pilot Program where graduate students provide support for proposal preparation for departmental research involving graduate student researchers.
- HC-2D: The OVPR will convene a task force to study how research administrative support is allocated throughout the campus. The task force will identify opportunities for enhanced administrative support for researchers. The task force will provide recommendations to the VPR for evaluation and resource allocation.

HC-3 Foster an Environment of Support and Mentorship within the Research Community.

- HC-3A: The OVPR will coordinate with the ADVANCE program to develop a mentorship/support program for junior faculty and underrepresented faculty members. Volunteer expert, senior level faculty, and national laboratory retirees will be recruited to support this program. The new program will sponsor events to gain awareness and support mentorship activities.
- HC-3B: The OVPR will explore opportunities to leverage expertise from National Laboratory retirees (both researchers and senior managers).

HC-4 Create a Task Force for the Establishment of Incentives for Research Excellence.

- HC-4A: The Provost's Office will (i) convene a task force to establish and (ii) implement a policy for salary incentives for research active faculty.
- HC-4B: The task force will consider means to normalize flexible appointments across colleges as a way to incentivize research.
- HC-4C: The task force will develop a plan for future cross-department appointments (joint/secondary appointments; cluster hires) that includes promotion and tenure considerations.
- HC-4D: The task force will explore the possibility of providing options in the honorific titles given to distinguished professors.

Infrastructure Working Group

RESEARCH.UNM.EDU/RSP-INFRASTRUCTURE

Make recommendations where changes can be made & propose new ways in which we can improve our infrastructure by examining current research infrastructure, including equipment, instruments, technology, library, & facilities & identifying barriers which have a negative impact on researchers.



Chair: **Christopher Witt**, Curator of Birds & Associate Professor, Biology;

Associate Chair: **Theodore Jojola**, Distinguished & Regents' Professor, School of Arch & Planning

Members:

Steve Cabaniss, Professor & Chair, Chemistry;

Mary Jo Daniel, Faculty Research Development Director & Associate Professor, Office of the Vice President for Research;

Abhaya Datye, Distinguished Professor & Chair, Chemical & Biological Engineering;

Kathryn Jacobson, Associate Professor, ASM Organizational Studies;

Jennifer Kavka, Faculty Research Support Officer, College of Arts & Sciences;

Linda Petree, Director, Office of the Institutional Review Board;

Joel Straquadine, Mgr; Administrative Opns, Center for High Tech Materials CHTM;

Katie Witkiewitz, Associate Professor, Psychology, Center on Alcoholism, Substance Abuse, & Addictions;

Emily Ballo, Strategic Support Manager, Office of the Vice President for Research

I-1 Improve efficiency of research administrative services provided by the Office of Sponsored Projects (OSP) and improve coordination between OVPR Faculty Research Development Office (FRDO) and OSP.

- I-1A: OVPR leadership will provide input into the goals and annual performance review of the OSP Director to ensure a consistent focus on a PI/customer service approach and will meet at least monthly with financial services leadership to review processes and collaborations between OSP and FRDO.
- I-1B: The OVPR will engage with the Controller to establish a visiting committee to conduct an external evaluation of OSP procedures and processes to suggest improved approaches.
- I-1C: The OVPR and OSP will implement and evaluate a pilot project in which one or two Contract & Grant Administrators (CGAs) from OSP (Pre-Award) are voluntarily assigned to a College Dean's office (or equivalent) to work as part of a research team that includes an ADR (or equivalent) and a Faculty Research Support Officer (FRSO)
- I-1D: The OVPR and the Director of FRDO will work with OSP to evaluate and improve (if necessary) the quality of data and data reporting in Cayuse. The OVPR website will link to the new OSP dashboard.

I-2 More efficiently manage research equipment and facilities and plan strategically for future needs.

- I-2A: OVPR will create a standing Large Equipment Advisory Group (LEAG) comprised of representatives of College of Arts and Sciences (A&S), School of Engineering (SOE), Category 3 Centers, and Plant Physical Department (PPD) (i) to identify significant gaps in research equipment, (ii) to serve as the limited competitions review committee for major instrumentation programs and (iii) to serve as the review committee for the internal equipment fund (see I-2C)
- I-2B: OVPR and LEAG will coordinate the development and annual update of a main campus Research Equipment Inventory of shared-use equipment.
- I-2C: OVPR and LEAG will reinstate the internal equipment fund (if funds are available) to repair/update key research equipment through a competitive process.
- I-2D: The OVPR will invite the FAMIS Data Manager to make a presentation to ADRs and Center Directors (CDs) each year to communicate the importance of keeping the FAMIS database updated with accurate information. In addition, the OVPR will invite representatives from PPD & Planning, Design and Construction (PDC) to make a presentation to ADRs and CDs regarding how to access architectural, engineering and maintenance services.
- I-2E: The OVPR will engage with PPD and the PDC to provide input into the facilities master plan to identify future research facility needs and funding sources.

I-3 Improve OVPR visibility and effectiveness in supporting research.

- I-3A: OVPR will develop a mission statement and incorporate a stronger customer service based approach.
- I-3B: VPR and/or AVPR (with the appropriate ADR) will regularly attend department faculty meetings to hear and address research concerns and promote OVPR mission and services.
- I-3C: The OVPR will create an easily accessible "road map" of the UNM research process and resources to be posted on the OVPR website.
- I-3D: The OVPR will serve as an advocate for the research community and will continue, on a case-by-case basis, to assist and facilitate interactions with support offices to ensure that important research needs are met in a timely and satisfactory manner.

I-4 Improve research IT capacity and services.

- I-4A: OVPR will provide input into Central IT restructuring process to ensure research computing needs are addressed.
- I-4B: The Center for Advanced Research Computing (CARC) will develop a strategic plan to better meet the needs of their users and expand services to future users. In the strategic plan, they will develop a funding model to enable the expansion of CARC's research support that does not solely rely on OVPR funding.

Federal & State Governmental Relations Working Group

RESEARCH.UNM.EDU/RSP-GOV-RELATIONS-STATE-LEGISLATIVE-PRIORITIES

Make recommendations on how to improve the process of developing our legislative priorities & improve relationships with the national laboratories by reviewing current federal & state legislative initiatives & other relevant data & taking into account UNM's strengths & research focus areas.



Chair: **Karl Benedict**, Associate Professor & Director of Research Data Services, University Libraries;

Associate Chair: **Ivan Deutsch**, Regents' Professor, Physics & Astronomy

Members:

Shirley Baros, Director, Earth Data Analysis Center;

Melissa Binder, Associate Professor, Economics;

Meriah Heredia-Griego, Research Asst. Professor & Director, Center for Education Policy Research;

Anne Jakle, Associate Director, NM EPSCOR;

Anil Prinja, Professor & Chair, Nuclear Engineering

FSG-1 Improve the Process of Developing UNM's Federal and Legislative Priorities as it Relates to UNM's Research Focus Areas.

- FSG-1A: The OVPR will coordinate with the Office of Government and Community Relations to organize forums to consult annually with ADRs, CDs and other key campus stakeholders on recommendations that will be developed into UNM's legislative priorities.
- FSG-1B: The OVPR will work with the Office of Government and Community Relations to seek NM legislative appropriation for cost share on grants that contribute significantly to institutional infrastructure.

FSG-2 Improve and Grow the Relationships with the National Laboratories.

- FSG-2A: The OVPR will work with the Assoc. Provost for National Laboratory Relations to monitor the National Laboratories for new research and collaborative opportunities.
- FSG-2B: The OVPR will work with the Assoc. Provost for National Laboratory Relations to seek new opportunities for joint ventures between UNM and the national laboratory partners.
- FSG-2C: The OVPR Staff will review mechanisms for graduate students to perform Ph.D. dissertation research at the laboratories using the Advanced Materials Laboratory (AML) and Center for Quantum Information and Control (CQuIC) as case studies.
- FSG-2D: The OVPR will work with the Assoc. Provost for National Laboratory Relations and the Senior Vice Provost for Academic Affairs to review and disseminate the eligibility, roles, and responsibilities for laboratory faculty designations (letters of academic title, National Laboratory Professors, joint hires).
- FSG-2E: The OVPR will work with the Provost's Office (Faculty Affairs) to develop the jointly crafted and well-communicated processes for effectively and efficiently supporting joint hires with the national laboratories.

FSG-3 Strengthen Institutional Linkages and Enhance Relationships with Funding Agencies.

- FSG-3A: The OVPR Staff will develop a strategy for systematically identifying and promoting opportunities for senior UNM researchers to serve in funding agency rotator positions.

Corporate Relations Taskforce

RESEARCH.UNM.EDU/RSP-INDUSTRIAL-RELATIONS

The Corporate Relations Task Force is to examine our current range of industrial interactions & propose new ways in which we can dramatically increase corporate-funded research. The Task Force is to develop mechanisms to assess our new industry based research initiatives.



Co-Chair: **Gabriel López**, Vice President for Research, The University of New Mexico

Co-Chair: **Richard Larson**, Executive Vice Chancellor for Health Sciences, Vice Chancellor for Research, Health Sciences Center

Members:

Steven Brueck, Emeritus & Distinguished Professor, Electrical & Computer Engineering, Distinguished Professor, Physics & Astronomy;

Jeremy Edwards, Bioinformatics Director & Professor, Chemistry;

Elizabeth Kuuttila, President & CEO, STC.UNM;

Jeff Norenberg, Professor & Director of Radiopharmaceutical Sciences, College of Pharmacy;

Eric Prossnitz, Professor, Estrogen Biology;

Edl Schamiloglu, Distinguished Professor, Electrical & Computer Engineering;

Wendy Stires, Associate VP Principal Giving & Reg, UNM Foundation;

Angela Wandinger-Ness, Professor, Pathology

C-1 Establish a Cross-Campus Roundtable for Corporate-Sponsored Research.

- C-1A: Convene a round-table (i) to optimize current campus infrastructure to maximize effectiveness of corporate relations and corporate-sponsored research, and (ii) to provide a regular forum for informational exchange regarding corporate relations.
- C-1B: Transition Roundtable into a formal Internal Advisory Committee (IAC) for a virtual Office of Corporate-Sponsored Research.
- C-1C: Secure Funding for dedicated personnel for the Office of Corporate-Sponsored Research. The Roundtable/IAC of the Office of Corporate-Sponsored Research will seek funding (internal and external) to provide staff support for the Office's functions.

C-2 Establish a Comprehensive UNM Web Portal for Corporate-Sponsored Research.

- C-2A: The Roundtable/IAC will construct a user-friendly, easily searchable, web portal that will form the basis of a virtual UNM Office of Corporate-Sponsored Research.
- C-2B: Add to the Web Portal easy access to UNM policies (e.g., IP policies, indemnification policies, F&A policies) so that industrial sponsors can have easy access to the basic terms and conditions by which UNM can engage in sponsored research and clear explanations of the reasons for these policies.
- C-2C: Add to the Web Portal an Experts Registry that will allow prospective industry sponsors to easily gain knowledge about the capabilities of UNM investigators and infrastructure facilities that are of potential benefit to their business mission.

C-3 Establish New Model for OSP(Pre-Award and Post-Award) to Facilitate Corporate-Sponsored Research.

- C-3A: The Roundtable/IAC will work with OSP to identify CGAs in Pre-Award that are (or will be trained to become) expert in engaging with industry and negotiating corporate funded research contracts. Depending on increase in demand, 1 or 2 CGAs will be given explicit job duties that allow them to facilitate corporate-funded research across the main campus. These duties will include interfacing with the Office of University Council (OUC) as necessary on complex contract negotiations.
- C-3B: The Roundtable/IAC will work with OSP's to identify contract Fiscal Monitors (FMs) in Post-Award who are expert in regulations regarding corporate-sponsored research including fixed price contracts. Depending on increase in demand, 1 or 2 FMs will be given explicit job duties that allow them to facilitate corporate-funded research across the main campus. These duties will include interfacing with Purchasing, HR and other UNM departments as necessary to implement nonstandard contracts.

C-3 Establish New Model for OSP(Pre-Award and Post-Award) to Facilitate Corporate-Sponsored Research.

- C-3C: The Roundtable/IAC will work with OSP (Pre-Award and Post-Award) to minimize and mitigate instances when companies default on payments for services in subcontracts (e.g., in SBIR and STTR Programs). In Pre-Award, such subcontracts can be negotiated to be either fixed price, or so that a minimum amount of the subcontract is provided up-front (e.g., 50%) to minimize the threat of default on the subcontract. In Post-Award, billing for services rendered can be expedited on a monthly basis and, if payment is not made within a specified number of days (e.g., 15 days), performance of the contract can be stopped.

9. Faculty Senate Campus Development Advisory Committee (CDAC) Report
Rescheduled for a future meeting.

10. Adjournment

Meeting adjourned at 5:15 p.m.